INVESTING FOR 4 MILLION MEMBERS Mark Fawcett, NEST





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Where are we now?

Employers

Members

Assets under management







349,000+

4.7m+

£1.7bn



What do our members want?





It needs to be low cost, but not compromise on quality





In an ever-changing global landscape

- Climate change
- Digital disruption
- Brexit
- US election
- Greek debt crisis re-emerging?
- Short term political announcements
- Interest rate changes
- Political tensions



How do we deliver a smoother savings journey?

- Strategically asset allocation decisions
- Dynamically risk management
- Tactically we DON'T do this

Strategic approach

FINANCIAL TIMES

UK workplace pension invests in climateaware fund

Nest scheme in strategic push to protect retirement savings from environmental change

66 FTfm



theguardian

Government pension scheme begins ditching oil and gas investments

National Employment Savings Trust to move investments into new climate change fund and scale back shares in firms such as Shell and ExxonMobil



Strategic approach

UBS Life Climate Aware Fund



Are they on track to meet the requirements of maintaining global temperatures below 2 degrees?



Do they provide renewable energy or supporting technologies?







Do they have reserves of coal, oil and gas?

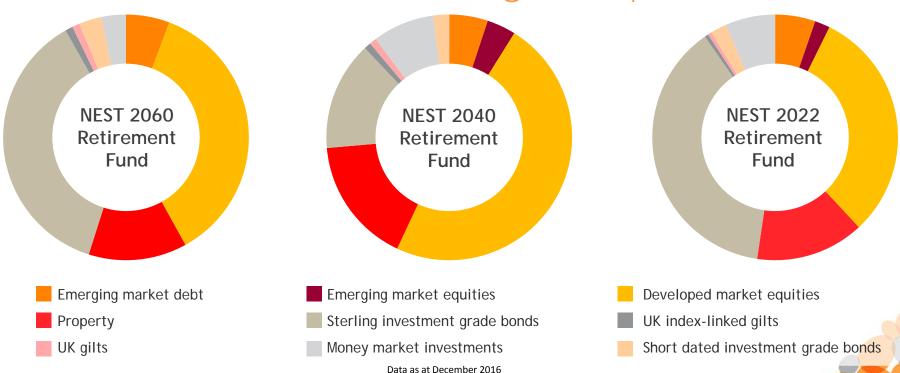


Do they produce energy from coal?



What level and type of carbon emissions do they contribute to?

Strategic approach Diversification through the phases



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Dynamic approach Our risk map indicators

Economy

Inflation

Investor sentiment

Political risk

Default risk

Valuation

Cost of borrowing

Leverage

ESG

Concentration

Volatility

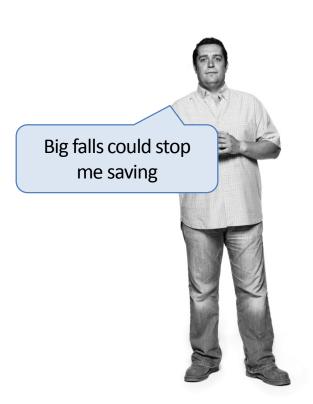
Liquidity

Dynamic approach

Protection payoff profile



High quality, low cost





It needs to be low cost, but not compromise on quality



Delivering value



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Delivering value

BLACKROCK











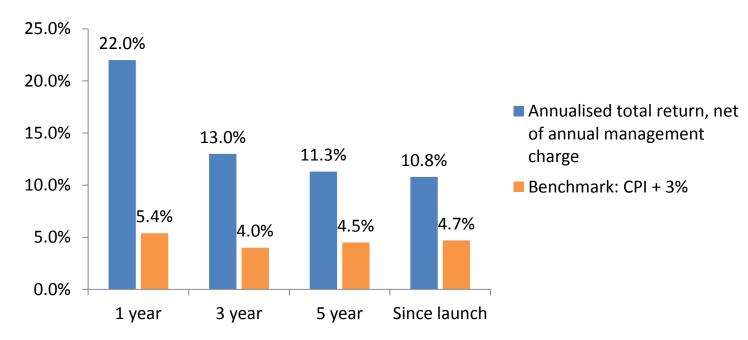






How is it stacking up?

NEST 2040 Fund



Data as at March 2017

And factoring in volatility...

To end November 2016	1yr	2yr	3yr	5yr
Aegon	2.53	1.46	1.74	-
Aviva	2.03	1.33	1.75	1.49
B&CE (The People's Pension)	2.67	1.45	1.48	-
Friends Life	3.08	1.78	2.16	-
LGIM	4.61	1.96	2.19	-
NEST	4.00	2.32	2.81	2.87
Prudential	2.34	-	-	-
Royal London	1.88	1.43	1.77	1.84
Scottish Widows	2.18	1.18	1.35	1.50
Standard Life	1.33	1.09	1.59	-

Source: data from Morningstar, ONS, B&CE and NEST; calculations by Defaqto; Data to end of Nov 2016

Questions?







