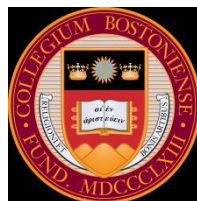


The Ageing Workforce: Challenges & Opportunities

Dr. Jean McCarthy, University of Limerick



AWR-net
Age in the Workplace Research Network

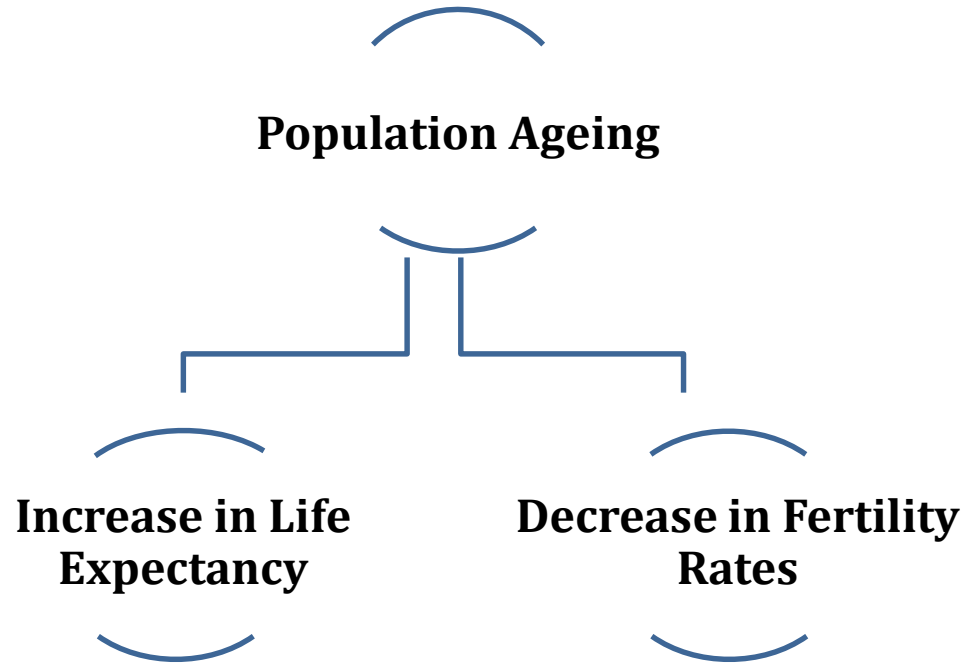
Globally, older population (those aged over 60 years)

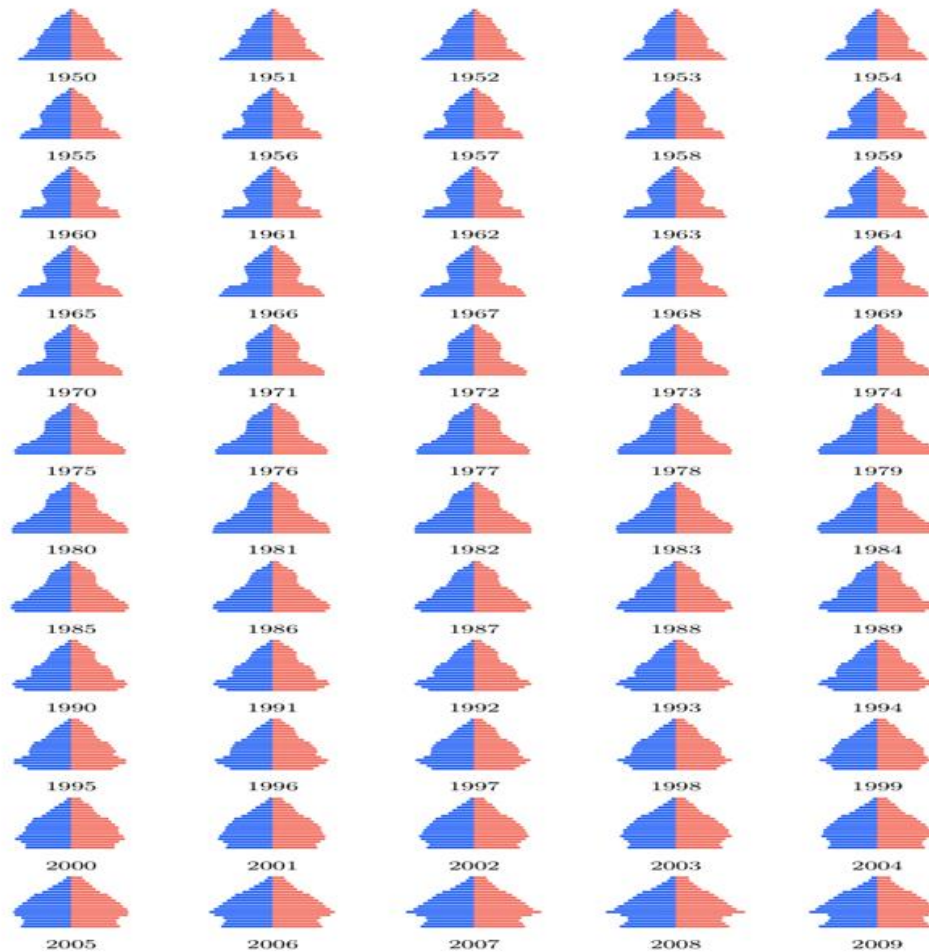
- 214 million in 2013
- 2 billion by 2050
 - (UN, 2013)

In Ireland, older population (those aged over 65 years)

- 532, 000 in 2011
- 1.4 million by 2046
 - (CSO, 2013)







Source:
Kinsella & Leddin, 2010;
McCarthy, 2011

Workforce Ageing

**Heightened Pressure
on Pension Systems**

**Increase Labour Force
Participation of
“Older” Workers**

**Multi-Generational
Workforce**

**Challenges to HRM
Practice**

Workforce Ageing

**Heightened Pressure
on Pension Systems**

**Increase Labour Force
Participation of
“Older” Workers**

**Multi-Generational
Workforce**

**Challenges to HRM
Practice**

Workforce Ageing

**Heightened Pressure
on Pension Systems**

**Increase Labour Force
Participation of
“Older” Workers**

**Multi-Generational
Workforce**

**Challenges to HRM
Practice**

Workforce Ageing

**Heightened Pressure
on Pension Systems**

**Increase Labour Force
Participation of
“Older” Workers**

**Multi-Generational
Workforce**

**Challenges to HRM
Practice**

Workforce Ageing

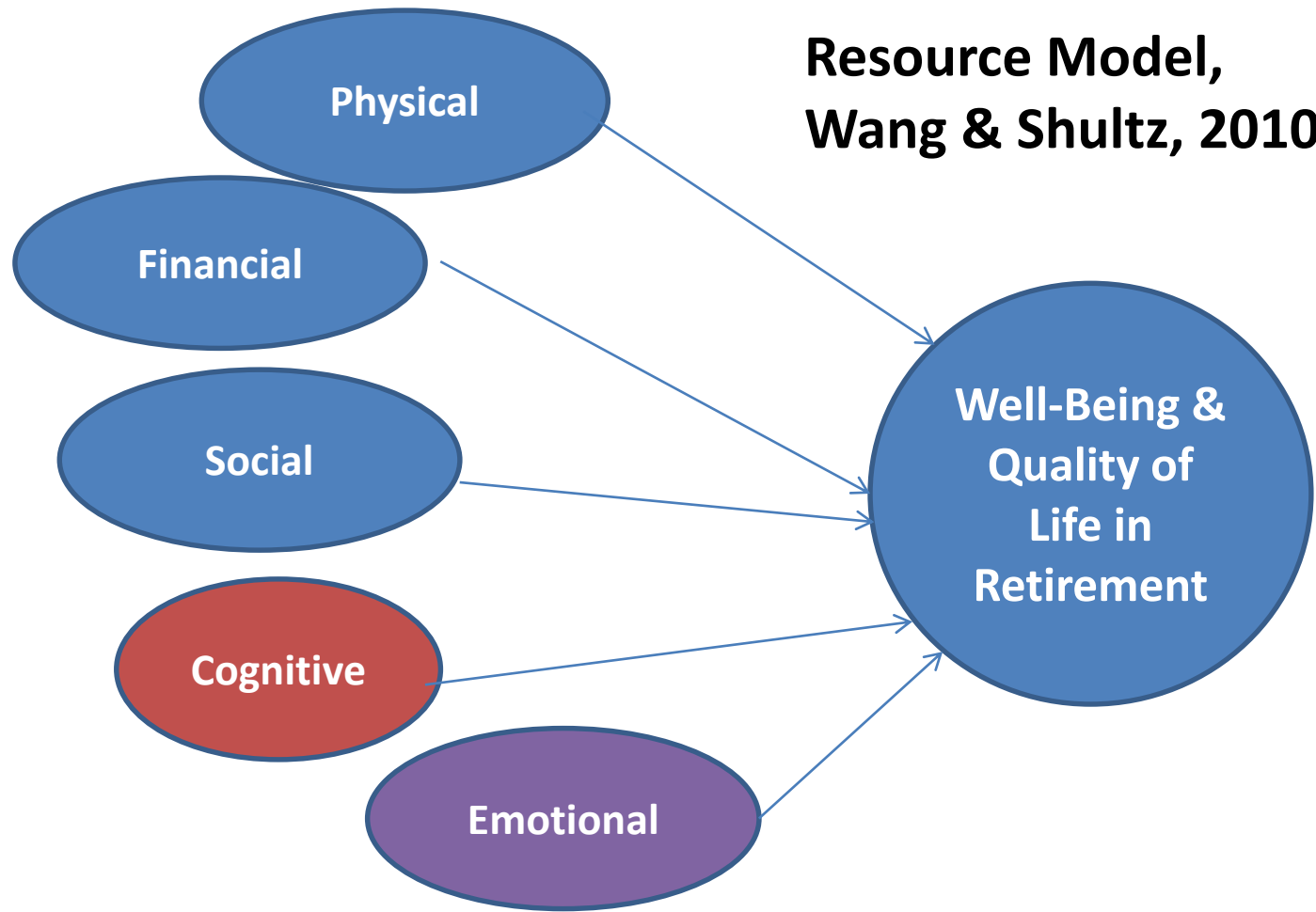
**Heightened Pressure
on Pension Systems**

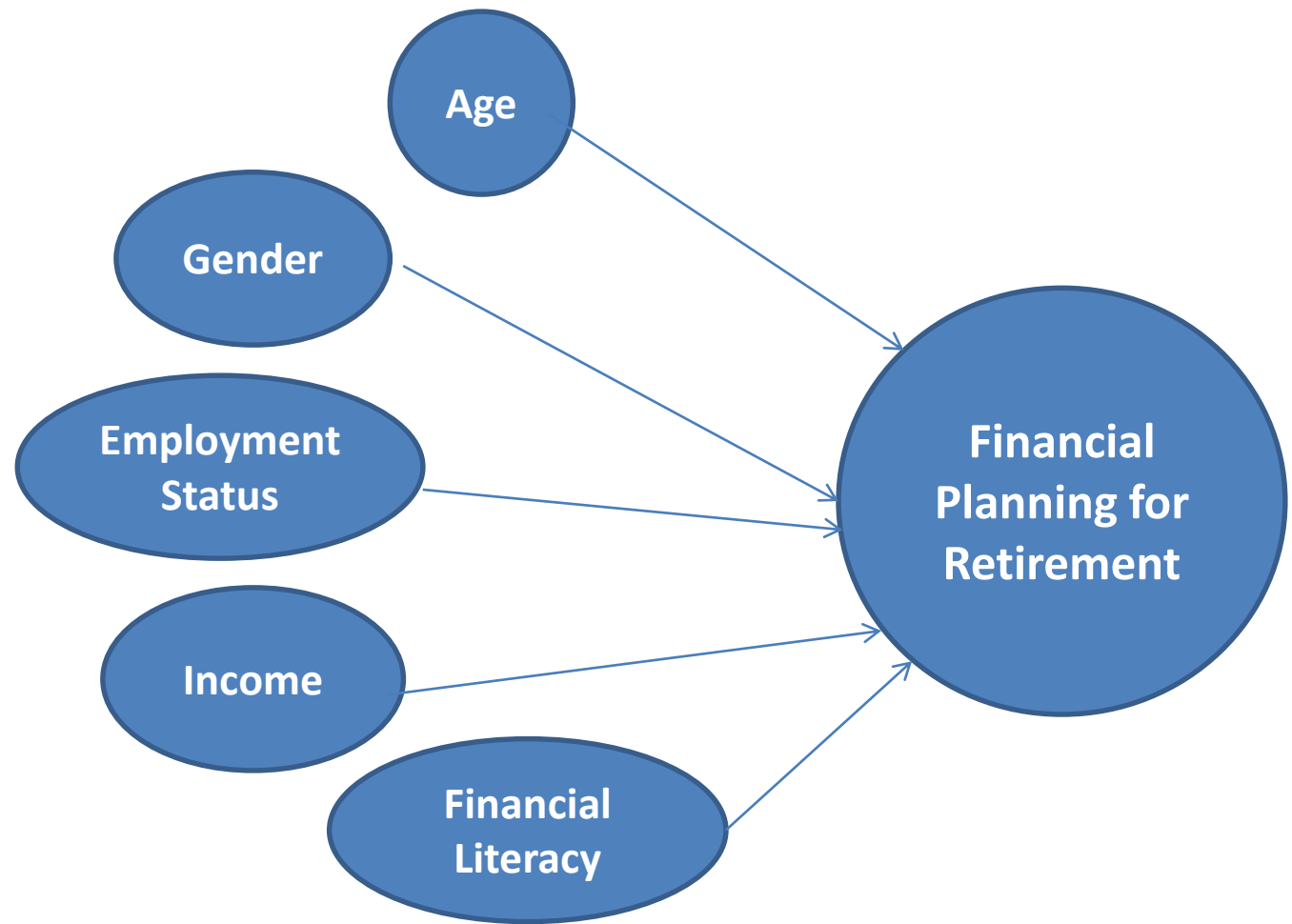
**Increase Labour Force
Participation of
“Older” Workers**

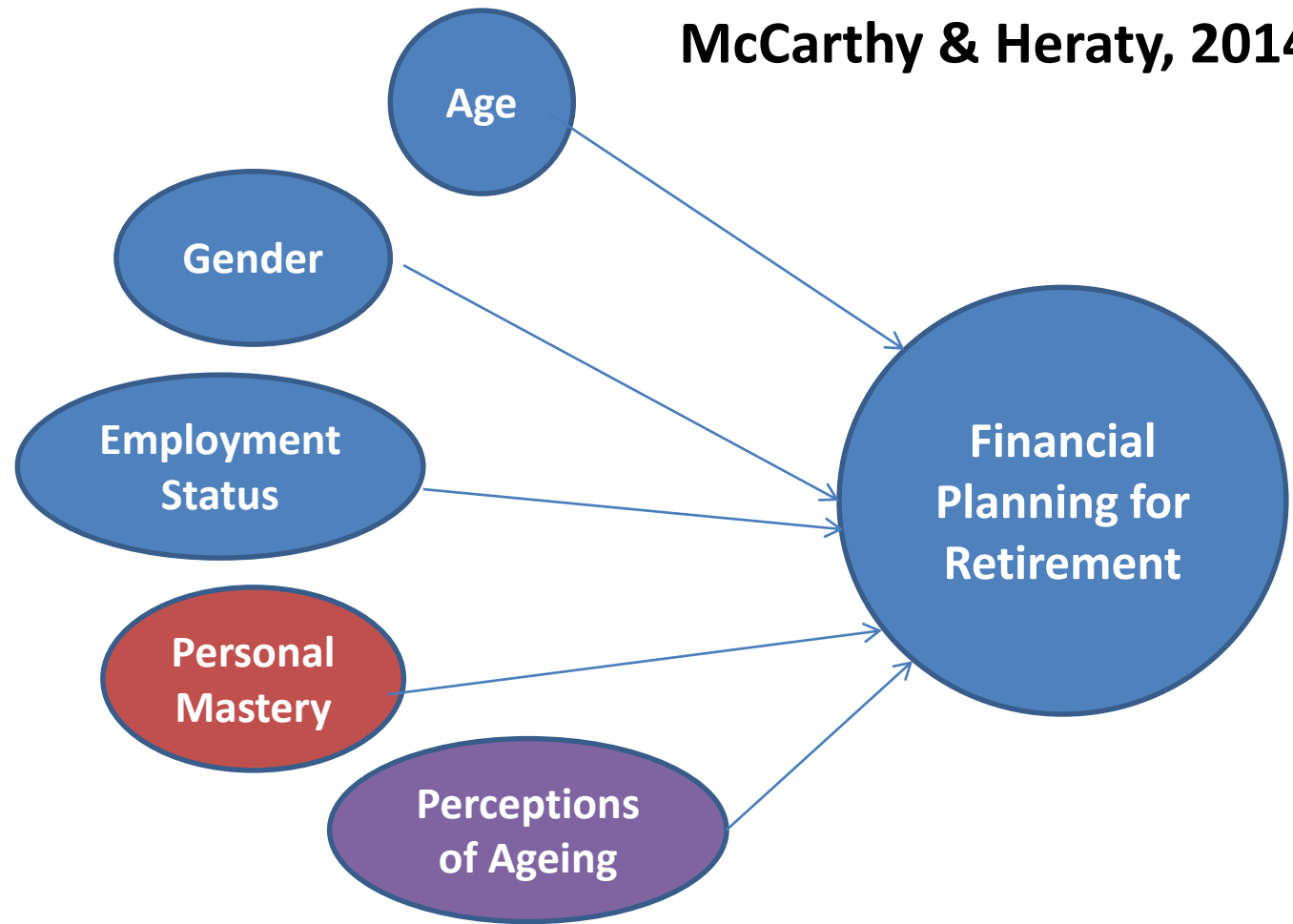
**Multi-Generational
Workforce**

**Challenges to HRM
Practice**

Resource Model, Wang & Shultz, 2010







Workforce Ageing

**Heightened Pressure
on Pension Systems**

**Increase Labour Force
Participation of
“Older” Workers**

**Multi-Generational
Workforce**

**Challenges to HRM
Practice**



Opportunity
NEXT EXIT